

BUSINESS OF RHEUMATOLOGY

Independent Practice: Strategies for Survival

July 31, 2024

Independent Practice: Strategies for Survival

Approaching it with Two Strategies

Advocacy – Legislation and Regulation to Level Playing Field

Adaptation – Adapting to Market Realities



Our Practices: Swimming Against the Current



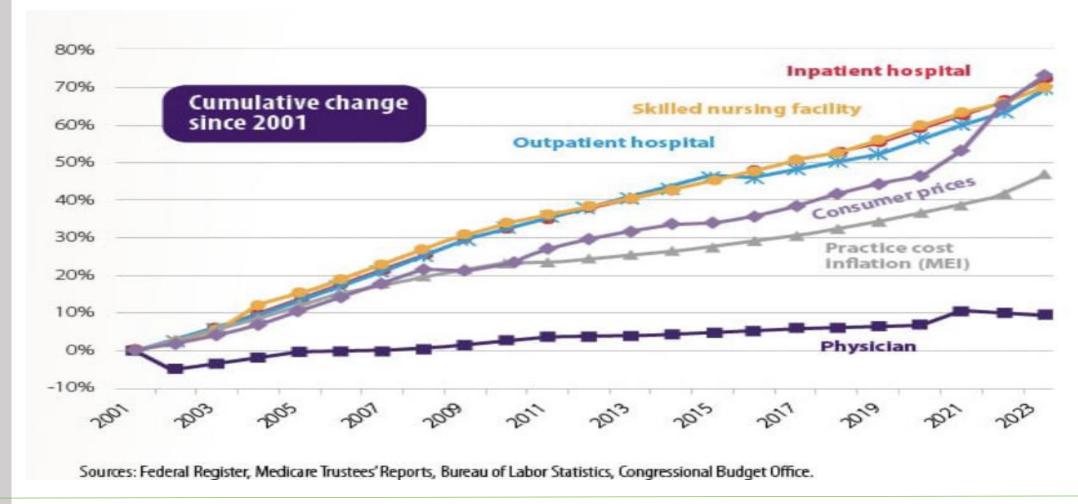


Challenges to Independent Practice

- Competing with large health systems with competitive advantages that distort the market
- Erosion of referral base due to reduced community primary/specialist
- Reduced patient access to practices care
- Limited ability to negotiate contracts/rates with Payers/Groups
- Reduced ability to recruit providers and staff in present labor market
- Reduced revenue
- Increased cost, especially labor



Medicare Physician Payment





Are Our Contracts Keeping Up?

Date	Value of	
	Reimbursement	
2001	100% of Medicare	
2023	65% (Inflation) Dollars	
2023	155% of Medicare	

If your contract is less, and you haven't kept up, but the payers/groups have





Biosimilars – A Race to the Bottom

Date ASP	Remicade	Inflectra	Renflexis	Avsola
2017 Q2	\$822	\$1,003		
2017 Q4	\$872	\$787		
2024 Q2	\$317	\$111*	\$305*	\$244*
	>67%	>86%		

Date ASP	Rituxan	Truxima	Ruxience	Riabni
2017 Q2	\$8,998			
2024 Q2	\$3,724	\$3,098*	\$2,028*	\$4,42*
	>67%	>86%		

^{*}ASP + 8 < Acquisition Price



Unsustainable Business Model

ASP (+8) – Drug Acquisition Cost = Negative



Originator and Biosimilar Timeline

Originator	Patent Ex	# Biosim App	#Biosim Coming
Orencia	2019	0	Possibly 2
Stelara	9/23	2	5 and possibly 8
Actemra	9/23	2	1 and possibly 3
Cimzia	2/24	0	Possibly 2
Simponi Aria	9/24	0	Possibly 2
Prolia	2/25	1	Possibly >8
Benlysta	3/25		
Ocrevus	2029		Possibly 1



Independent Practice: Strategies for Survival

- Agenda
 - Panel Discussion
 - Articularis Healthcare Group: Colin Edgerton, MD
 - Arizona Arthritis & Rheumatology Associates: Eric Peters, MD
 - American Arthritis and Rheumatology Associates: William Sunshine, MD
 - United Rheumatology: Andrew Concoff, MD
- Questions (as time permits)





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